



# Leveraging Oracle Quoting For A Fully Integrated Opportunity To Back Office Process

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www.oacsi.com

## Introduction



#### OAC Services

- Oracle E-Business Applications & Technology
  - Delivering quality results for over 12 years to 125+ customers

#### Certified Oracle Partner

- Certified Champions: Financials, Order Management, Procurement, HR, DBA's, On Demand, Supply Chain Management, Incentive Compensation, CRM On Demand
- Certified Oracle Accelerator program participant

#### Consulting Staff

- Business consultants with latest functional application knowledge from the real world!
- Technical consultants software developers, DBA's, technical architects, integration experts

#### Regional Area

- · Silicon Valley / Northern California
- Offices in Campbell, Local Consulting Team

#### Industry Expertise

• Semiconductor, High Technology, Software, Consumer Goods and Retail

#### Approach

- Typically vanilla leverage Oracle functionality
- · Client Ownership, Knowledge Transfer, Sustainability
- Project success is key to long-term references & relationships

#### Introduction



#### Atheros Communications

- Founded in 1998 by leading experts in radio and signal processing from Stanford University, the University of California at Berkeley, and private industry
- Corporate Headquarters located in Santa Clara, CA
- Leading developer of semiconductor system solutions for wireless and other network communications products.
- Combines its wireless and networking systems expertise with high-performance radio frequency (RF), mixed signal and digital semiconductor design skills to provide highly integrated chipsets that are manufactured on low-cost, standard complementary metal-oxide semiconductor (CMOS) processes.
- Technology used by a broad base of leading customers, including personal computer, networking equipment and consumer device manufacturers.

## Agenda



- Introductions
- Project Objective and Scope
- Business Drivers and Project Benefits
- Original State Diagram
- CRM to EBS Process Diagram
- Application Details
  - Key Decisions/Design
  - Application Screen Shots
  - Challenges
- Current State Diagram
- Lessons Learned
- Update One Year Later
- Questions?

## **Project Objective**



- Implement new processes for
  - Opportunity Capture
  - Quoting
  - Quoting Approval
  - Pricing Management
- Replace Manual Business Process with a System Solution
- Leverage installed applications
  - CRM On Demand
  - E-Business Suite 11.5.10

## **Project Scope**



- Implement Oracle EBS Quoting (HTML) and Trade Management (Channel Management) applications
- Perform additional application configurations
  - CRM On Demand
  - CRM Administration (in EBS)
  - Order Management
  - Advanced Pricing (price lists only)
  - Inventory
  - Receivables
  - Payables
- Install and configure AIA integration between CRM On Demand and Quoting
- Use standard out of box functionality where possible

## **Project Scope**



- Enhanced:
  - Printed Quote document
  - Workflow notifications for approvals
- Create views in Discoverer business areas for Trade Management and Quoting
- Build custom interfaces
  - Quoting to Pricing
  - Quoting to Trade Management
- Conversions
  - Over 200 quotes
  - Unclaimed accruals
- Go-live by Jan. 1, 2009, 5 month project!

## **Business Drivers**



- Reduce quoting process length . . .
  - Via approval workflows, validated and complete data
- Consistent process . . .
  - Across all teams with high data accuracy
- Automated approval hierarchy . . .
  - Delegated to appropriate approvers and auditable
- Real time revenue and margin visibility
- Step to a larger vision . . .
  - Launches CRM On Demand as Sales Portal

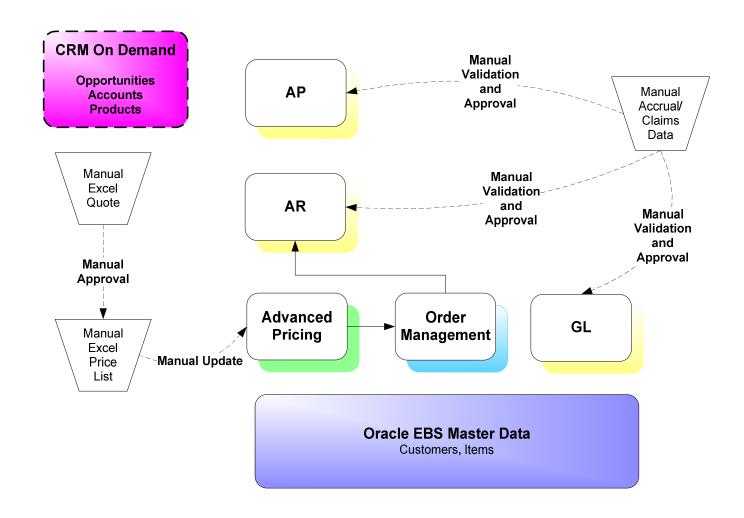
## **Project Benefits**



- Gain a consistent view of customer information
- Ensure consistent customer data across all applications
- Gain enhanced forecasting visibility across channels
- Increase efficiency and effectiveness by reducing errors
- Reduce the implementation time required to integrate missioncritical CRM applications
- Allocate significantly fewer IT resources

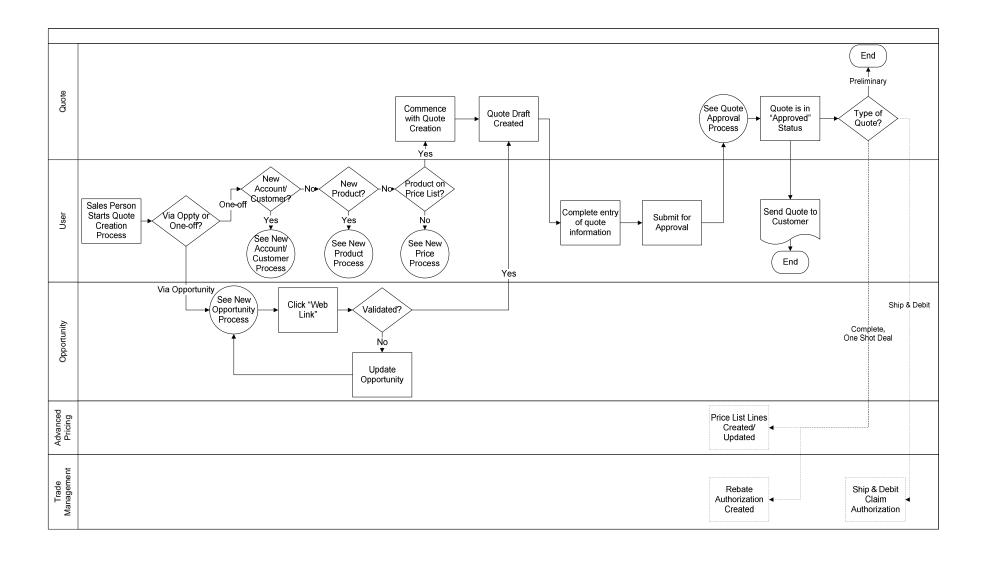
## **Original State**





## **CRM to EBS Process Flow**



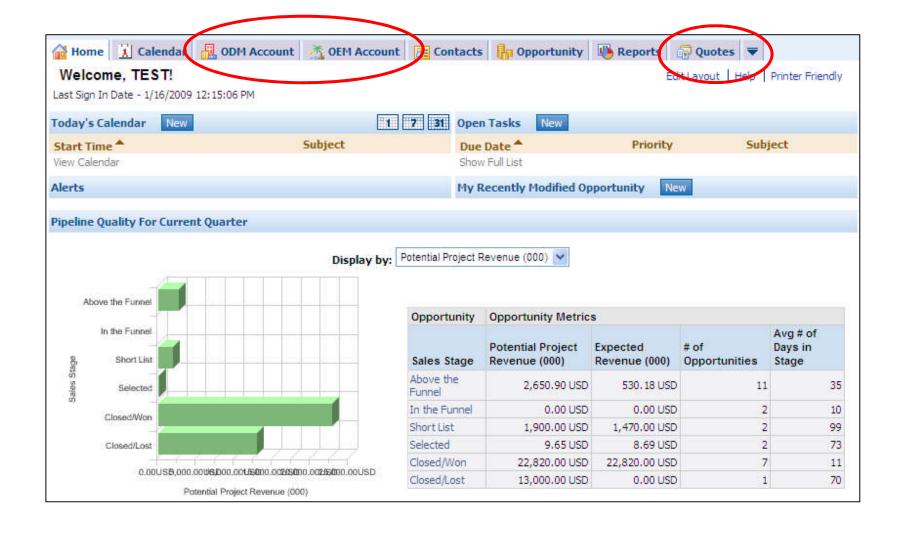




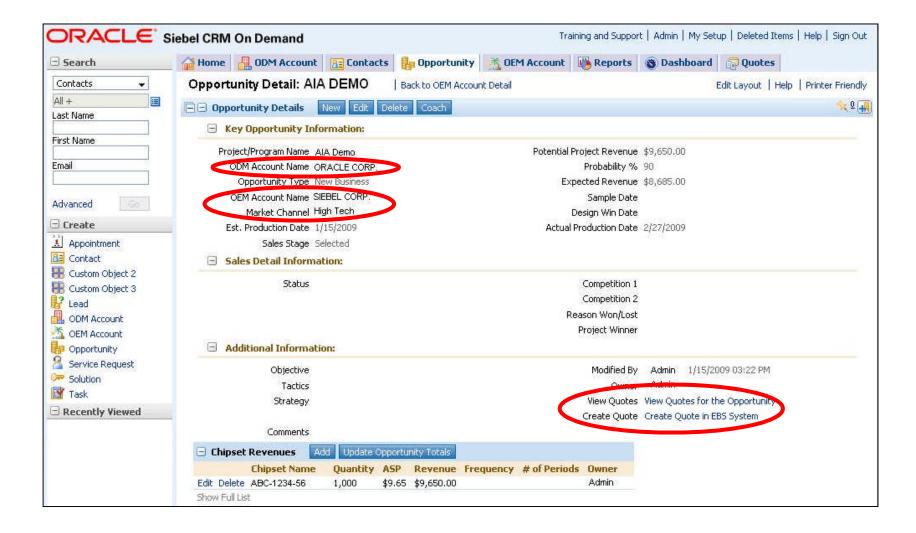
## Key Decisions/Design

- Created web links in CRM for quote creation and visibility of customer/opportunity quotes
- Use AIA to synchronize master data
- Limited synchronization of customer-related data
- Opportunity form was modified to capture Atheros-specific information





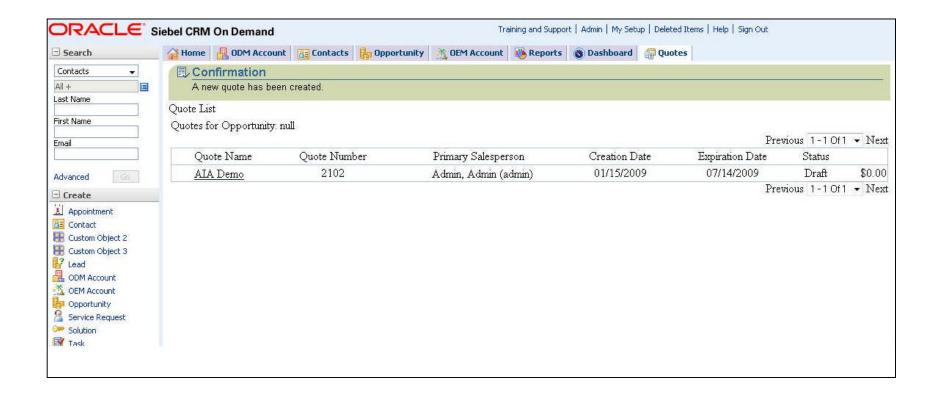














#### Challenges

- CRM On Demand vs. On Premise
- AIA application integration between CRM and EBS
- Test environments for CRM On Demand limited
- CRM is not org-specific, EBS is
- Synchronization of master data with CRM
- No single sign-on available between CRM and EBS
- Web links to Quoting are specific to a responsibility

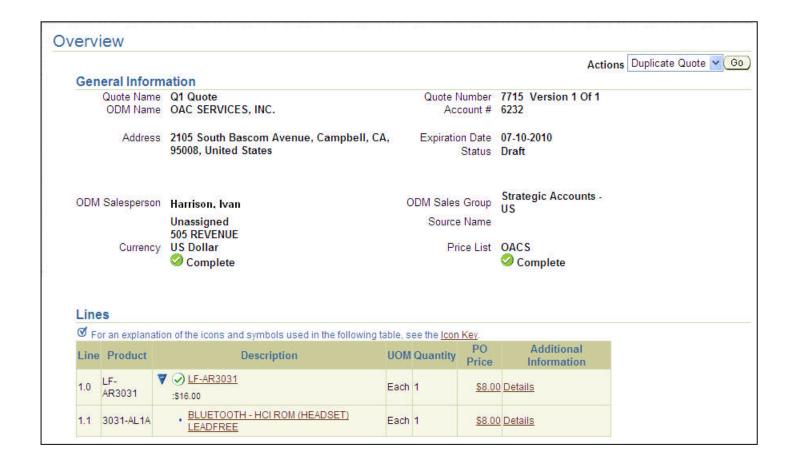


- Key Decisions/Design
  - Quoting set up in one org only
  - Created descriptive flexfields at both header and line
    - Used for:
      - Interface processing to Pricing & Trade Management
      - Approvals
      - Reporting
  - Multiple customer relationships captured on single quote
  - Salesperson enters the Model (Chipset) and configures the BOM (Chips)



| ORACLE QUO                 | OTING                    |          |                      |                          | Home Profile Sign Out Help |
|----------------------------|--------------------------|----------|----------------------|--------------------------|----------------------------|
|                            |                          |          |                      |                          | Quotes                     |
| Quotes                     |                          |          |                      |                          |                            |
| Create Quote               |                          |          |                      |                          |                            |
|                            |                          |          |                      |                          | Cancel Apply               |
| * Indicates required f     |                          |          |                      |                          |                            |
| General Informat           | Q1 Quote                 |          |                      |                          |                            |
| * Quote Name<br>* ODM Name | OAC SERVICES, INC.       | 4        | Account #            | coop                     | 8                          |
| * ODIVI Name               | OAC SERVICES, INC.       | - °      | Account #            | 0232                     | . Ot                       |
| Address                    | 2105 South Bascom        |          | * -                  |                          |                            |
| Address                    | Avenue, Campbell, CA,    |          | * Expiration Date    | 07-10-2010               |                            |
|                            | 95008, United States     | <b>V</b> | Status               | Diali                    |                            |
|                            |                          | 7 0      |                      |                          |                            |
| * ODM Salesperson          | Harrison, Ivan           | A.       | * ODM Sales Group    | Strategic Accounts - US  | 0                          |
|                            | Unassigned 💌             | ~        | Source Name          | ~                        | 8                          |
| Currency                   | 505 REVENUE<br>US Dollar | <b>M</b> | Price List           |                          |                            |
| * Quote Type               | STANDARD 🔻               |          | Attention            |                          |                            |
| * BU-Market Channel        |                          | A.       | * Backlog Impact     | NEW_ONLY V               |                            |
| SPR Number                 |                          |          | * Quote From Company | Atheros Technology, Ltd. | ~                          |
| Pricing Interface Status   |                          |          | * OEM Salesperson    | Harrison, Ivan           |                            |
|                            |                          |          | AC AC                |                          |                            |
|                            |                          |          |                      |                          | Cancel Apply               |







## Challenges

- Salespersons not setup properly in EBS
- Managing Items at different levels
- Managing the complexity of dual customer relationships
- User adoption of new processes

## **Approvals**



#### Key Decisions/Design

- Multi-tiered approval routing based on price, margin and volume minimums
- Sales organization hierarchy determines routing to appropriate Area Manager
- Market Segment DFF on quote determines routing to appropriate Marketing Director
- Marketing organization hierarchy will determine routing to appropriate VP of Marketing and Marketing VP/GM
- Price DFF on quote line used to initiate approvals
- DFF on corporate price list to indicate allowed minimum selling price for Sales Manager and Area Manager

#### Challenges

 Transition from off-line, single person approvals to complex and crossfunctional approvals

## **Email Notifications**



#### Key Decisions/Design

- Email notifications sent for approval requests and approval results
- FYI-only notifications sent to sales team assigned to quote when initially submitted for approval and upon final approval
- Blackberry & iPhone supported

#### Challenges

- Standard notifications don't provide enough information for approver
- Notifications hard to read on mobile device if there's a lot of data

## **Quoting Integration to Pricing**



- Used to have "Price Matrix" spreadsheet that was thousands of lines long
  - Used to capture and validate pricing
  - Also captured rebate information
- Quotes types used to determine whether or not price interface initiated
- Using custom price attributes to capture Chipset, OEM Name & Quote Number
- Price start and end dates captured in DFF at quote line level
- If corporate price list used on quote, new customer-specific price list created during interface
- Complex logic used to both update existing and create new price lines
- Logic used to add components (chips) of chipset as well as substitute items (revisions)

# **Quoting Integration to Pricing**



| <mark>⊂</mark> Ac | lvanced Pricing - Pric          | e Lists (2000/2000)             |               | ×3-0-0-0-0-0-0-0-0-0 | 0-0-0-0-0-0-0-0-0-0- | 0- | ×3-5-5-5-5-5-5-5-5-5-5- | ×3×3×3×3×3×3×3×3×3×3×3×3×3×3×3×3×3×3×3 |             | 보 키 X |
|-------------------|---------------------------------|---------------------------------|---------------|----------------------|----------------------|--|-------------------------|--|-------------|-------|
|                   | Name                            | OACS                            |               |                      | □ <u>M</u> obile     | e Download                               | <b>∠</b> <u>A</u> cti   | ve                                     |             |       |
|                   | Description                     |                                 |               |                      |                      |  |                         |  |             |       |
|                   | Currency                        | USD                             | USD           |                      |                      |  | Round To                | 2                                      |             |       |
|                   | Effective Dates                 | 01/11/2010                      | ] - [         |                      | Pay                  | yment Terms                              |                         |  |             |       |
|                   | Freight Terms                   |                                 |               |                      | Fre                  | eight Carriers                           |                         |  |             |       |
|                   | Comments                        |                                 |               |                      |                      |  |                         | 1                                      |             |       |
|                   | List Lines                      | Secondary Price List Qualifiers |               |                      |                      |  |                         |  |             |       |
| п                 | Sarpreet's Pricing Folder       |                                 |               |                      |                      |  |                         |  |             |       |
|                   | Product Context                 | Product Attribute               | Product Value | Product Desc         | ription              | Value                                    | Start Date              | End Date                               | []          |       |
|                   | Item                            | ltem Number                     | LF-AR3031     | LF-AR3031            |                      | 0  | 01/01/2010              | 03/31/2010                             | 7715.10000. |       |
|                   | Item                            | ltem Number                     | 3031-AL1A     | BLUETOOTH            | - HCI ROM (          | 8  | 01/01/2010              | 03/31/2010                             | 7715.10000. |       |
|                   | Item                            | Item Number                     | 3031-AL1E     | BLUETOOTH            | - HCI ROM (          | 8  | 01/01/2010              | 03/31/2010                             | 7715.10000. |       |
|                   | Item                            | Item Number                     | 3031-BL1E     | BLUETOOTH            | - HS ROM (F          | 8  | 01/01/2010              | 03/31/2010                             | 7715.10000. |       |
|                   |                                 |                                 |               |                      |                      |  |                         |  | ]           |       |
|                   |                                 |                                 |               |                      |                      |  |                         |  |             |       |
|                   | Price Breaks Pricing Attributes |                                 |               |                      |                      |  |                         |  |             |       |
|                   |                                 |                                 |               |                      |                      |  |                         |  |             |       |
| <u> </u>          |                                 |                                 |               |                      |                      |  |                         |  |             |       |

# **Quoting Integration with Trade Management**



- Public API for Offers used, but no API available for SPR (Special Price Request)
- Rebate and Ship & Debit (SPR) quote types create offers/SPRs in Trade Management upon approval
- Rebate and S&D start dates correspond to the start date DFF on the associated approved quote
- Capturing both OEM and ODM rebates
- Complex logic used to both update existing and create new offers
- Also using logic to add chips of chipset and substitute items for SPR/offer
- Using logic to derive the org for offer creation
- Upon creation in TM, SPR Number returned to quote

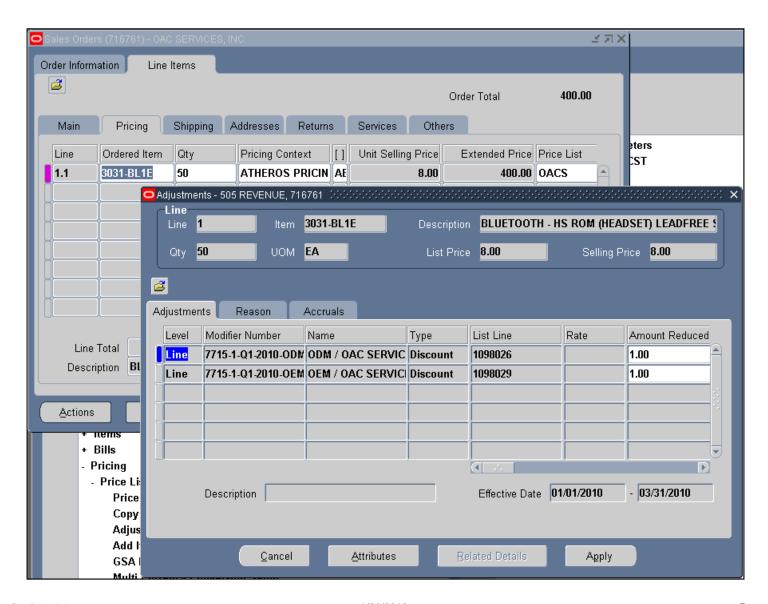
# **Quoting Integration with Trade Management**



| Offer Details - Ad  | ccrual   |   |  |  |  |
|---|--|---|--|--|--|
| Delayed discount not discounted on the face of the invoice. |  |   |  |  |  |
|   | Update Restore Copy                                      |   |  |  |  |
| *Offer Name :   | ODM / OAC SERVICES, INC. / ABC / LF-AR3031 / Q1-2010     |   |  |  |  |
| *Offer Type :   | Accrual  | *Status Active 💌                          |  |  |  |
| Offer Code :  | 7715-1-Q1-2010-ODM-01                                    | Request Only                              |  |  |  |
| Start Date  | 01/01/2010 (example: 12/15/2000)                         | End Date 03/31/2010 (example: 12/15/2000) |  |  |  |
| Currency :  | US Dollar  | *Discount Level : Line                    |  |  |  |
| Activity  | 505 ODM Rebate   |   |  |  |  |
|   | Marketing Activity (E.g. Listing Allowance, Shelf Space) |   |  |  |  |
| Committed Amount  | 1.00   |   |  |  |  |
| Committed = Maximum   | ○ Yes ⊙ No   |   |  |  |  |
|   |  | ☐ Reusable                                |  |  |  |
| Owner   |  | ☐ Confidential                            |  |  |  |
| Description   |  |   |  |  |  |

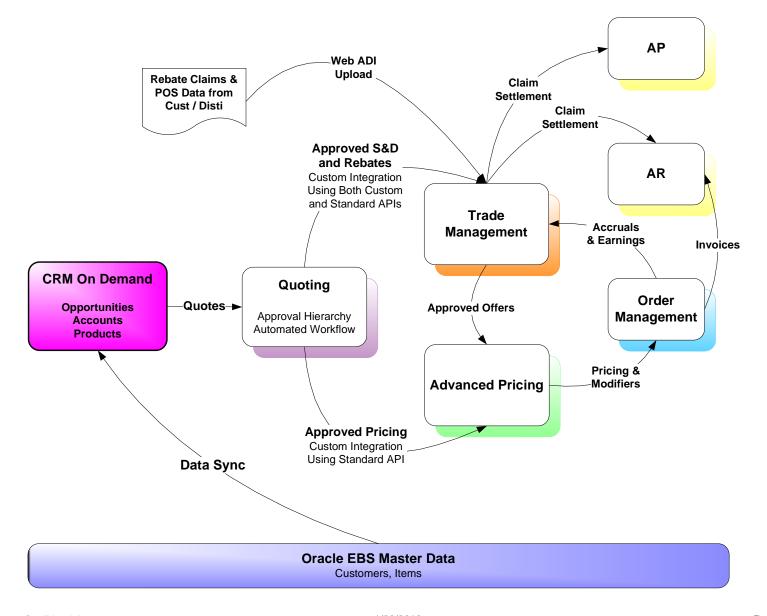
# **Quoting Integration with Trade Management**





## **Current State**





## **Lessons Learned**



- Expertise required for exporting, mapping and loading data
- If CRM exists prior to integration, requires additional time to reconfigure
- Quote data validation required prior to TM & Pricing interface
- Approval routing after timeout
- Allow more time for data conversion

## **Update – One Year Later**



## Challenges

- Complex approvals slow up the process
- Transitioning manual business processes to system-based process that enforces rules

#### Benefits

- Better, real-time reporting and analysis
- Standardized quote process
- No manual management of spreadsheets for pricing and POS data
- Pricing is always 100% validated within Oracle



# Questions?



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